

1 THE HONORABLE MARSHA J. PECHMAN  
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8 **IN THE UNITED STATES DISTRICT COURT  
9 FOR THE WESTERN DISTRICT OF WASHINGTON  
10 AT SEATTLE**

11 MARTHILDE BRZYCKI,

12 Plaintiff,

13 v.

14 HARBORVIEW MEDICAL CENTER and  
15 UNIVERSITY OF WASHINGTON,

16 Defendants.

17 CASE NO. 2:18-cv-01582-MJP

18 **PLAINTIFF'S REPLY IN SUPPORT OF  
19 MOTION FOR PARTIAL SUMMARY  
20 JUDGMENT**

21 **NOTING DATE: DECEMBER 20, 2019**

22 **ORAL ARGUMENT REQUESTED**

23 **I. INTRODUCTION**

24 Defendants' Opposition to Plaintiff Marthilde Brzycki's Motion for Partial Summary  
25 Judgment (Dkt. # 44) ("Defs. Opp.") makes clear that there are no genuine disputes of material  
26 fact as to the elements of Brzycki's claim that Defendants violated the Washington Law  
27 Against Discrimination ("WLAD"), Ch. 49.60 RCW, by failing to accommodate her disability  
28 in June and July 2017.<sup>1</sup> Defendants do not dispute that Brzycki's diagnosed anxiety was a

26 <sup>1</sup> A plaintiff prevails on a failure to accommodate claim by proving (1) she had a disability as defined by the  
27 WLAD; (2) she was qualified to perform the essential functions of her job; (3) she gave the employer notice of her  
28 disability and limitations; and (4) upon notice, the employer failed to adopt measures available to it in order to  
accommodate the disability. *Davis v. Microsoft Corp.*, 149 Wn.2d 521, 532, 70 P.3d 126 (2003).

1 disability within the meaning of the WLAD; that Brzycki was qualified to perform the essential  
 2 functions of her job in June and July 2017; or that Brzycki placed Defendants on notice of her  
 3 disability through the Family and Medical Leave Certifications submitted by her treating  
 4 provider Rachel Sternoff, ARNP. Defendants' Opposition addresses only the fourth element of  
 5 the claim: whether Defendants failed in their duty to adopt measures available to them to  
 6 accommodate Brzycki's disability.

7 Defendants have not established genuine issues of disputed fact regarding the fourth  
 8 element of Brzycki's claim. To the contrary, their Opposition only *reinforces* that no  
 9 reasonable jury could find that Defendants complied with their duty to accommodate Brzycki  
 10 under the WLAD. Defendants argue that Tricia Roland's twenty-hour per week schedule was  
 11 reasonable *per se*; that they had no obligation to engage in the interactive process; that  
 12 Brzycki's concerns about the unworkable demands set in Roland's schedule were a matter of  
 13 "personal preference;" and that Brzycki herself failed to engage in the interactive process. Defs.  
 14 Opp. at 12. None of these arguments are persuasive. In addition, Defendants do not argue that it  
 15 would have been unreasonable or unworkable for them to reduce Brzycki's patient load  
 16 consistent with her June 30, 2017 request. Because Defendants have failed to identify evidence  
 17 that would allow a factfinder to conclude that Defendants reasonably accommodated Brzycki's  
 18 request for a part-time schedule in June and July 2017, the Court should grant Brzycki's motion  
 19 for partial summary judgment (Dkt. # 39).

20 **A. Roland's proposed schedule was not an effective accommodation.**

21 Reasonable accommodation may take many forms, but *it must be effective*. *U.S.*  
 22 *Airways, Inc. v. Barnett*, 535 U.S. 391, 400 (2002) ("It is the word 'accommodation,' not the  
 23 word 'reasonable,' that conveys the need for effectiveness. An *ineffective* 'modification' or

1 ‘adjustment’ will not *accommodate* a disabled individual’s limitations.”); *Frisino v. Seattle Sch.*  
 2 *Dist. No. 1*, 160 Wn. App. 765, 777-78, 249 P.3d 1044 (2011) (“A reasonable accommodation  
 3 must allow the employee to work in the environment and perform the essential functions of her  
 4 job without substantially limiting symptoms.”). Here, Defendants cannot prove that Roland’s  
 5 proposed schedule was an effective accommodation.

7 **1. The “objective standard” principle does not apply where Roland’s schedule  
 8 went far beyond merely stating that Brzycki would work five hours a day,  
 9 four days a week.**

10 Defendants’ sole argument in support of their assertion that Roland’s schedule was a  
 11 reasonable accommodation is that the schedule satisfied a purported “objective standard” of a  
 12 twenty-hour work week. Defs. Opp. at 12. Defendants rely on *Frisino*’s citation to *Davis v.*  
 13 *Microsoft*, 149 Wn.2d 521, 70 P.3d 126 (2003), for their contention that Roland’s schedule met  
 14 an “objective standard” and thus was “necessarily” an effective and reasonable  
 15 accommodation. *See id.*; *see also* Defs. Opp. at 10 (citing *Frisino*, 160 Wn. App. at 780).  
 16 *Davis*, however, contains no reference to “objective standards” and Plaintiff has found no other  
 17 cases in Washington or in the Ninth Circuit that support the position that compliance with a  
 18 purported “objective standard” results in a finding that a proposed accommodation is  
 19 reasonable *per se*. In any event, nothing in *Davis* suggests that Microsoft responded to the  
 20 employee’s request for a forty-hour work week by setting a rigid schedule that required the  
 21 employee to complete a specific set of tasks each day. To the contrary, Microsoft allowed  
 22 Davis to “identify ‘what he could and couldn’t get to with his customers’” during his forty-hour  
 23 work week. *Davis*, 149 Wn.2d at 527. Later, after Davis notified Microsoft that he could not  
 24 manage two accounts in a forty-hour week, Microsoft allowed him to drop his larger account  
 25 while it continued to work on accommodation efforts. *See id.* at 527-28.

1       In contrast to *Davis*, Roland’s schedule went far beyond merely stating that Brzycki  
 2 would work five hours a day, four days a week. If Roland had simply stated that Brzycki would  
 3 work twenty hours per week and allowed Brzycki to determine what work she could complete  
 4 during those hours, *then*, perhaps, the schedule might have satisfied an “objective standard.”  
 5       Roland’s schedule, however, set specific expectations for the work that Brzycki would  
 6 complete during a five-hour window each day—and included the unworkable requirement that  
 7 Brzycki see more patients in a five-hour clinic day than she saw in a day when she was working  
 8 full time.<sup>2</sup> Declaration of Christie J. Fix in Support of Plaintiff’s Motion for Partial Summary  
 9 Judgment (“Fix Decl.”) (Dkt. # 40) Ex. N; Declaration of Marthilde Brzycki in Support of  
 10 Plaintiff’s Motion for Partial Summary Judgment (“Brzycki Decl.”) ¶ 21.  
 11

12       It is axiomatic that a request for a reduced work schedule necessarily requires a  
 13 proportional reduction in the amount of work required from the employee. Taken to its logical  
 14 extreme, Defendants’ argument that Roland’s schedule was reasonable *per se* because it  
 15 facially met a twenty-hour restriction would allow an employer to assert that a twenty-hour  
 16 schedule that requires an employee to complete *all* of the work that she would ordinarily do  
 17 when working full-time would be “reasonable.”<sup>3</sup> No reasonable juror could find that an  
 18 “accommodation” that cuts an employee’s work hours but does not also reduce the employee’s  
 19 work obligations is reasonable.  
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 25       <sup>2</sup> That Brzycki agreed that schedule that Roland provided “set forth” twenty hours per week in no way constitutes  
 26 an admission that the schedule was a reasonable accommodation. *See Declaration of Seth Berntsen in Support of*  
 27 *Defendants’ Opposition to Plaintiff’s Motion for Partial Summary Judgment* (Dkt. # 45) Ex. C (“Brzycki Dep.”) at  
 28 450:3-14 (explaining that although the “plan” was for Defendants to provide a twenty hour per week schedule,  
 Defendants did not follow that plan).

<sup>3</sup> A law firm following the same principle could deem it reasonable to allow an associate attorney to work part-time as an “accommodation” while still requiring her to meet a full-time billable hour quota.

1 Finally, Defendants do not dispute the many ways that Roland's purported  
 2 "justification" of the proposed schedule was based on improper considerations and incorrect  
 3 assumptions. *See* Pls. Mot. at 10-11; 16-17 (explaining that Roland did not allow Brzycki clinic  
 4 preparation time, did not consider what would happen if more than three patients arrived for  
 5 clinic, and did not put anything in place to assist Brzycki with the time-management concerns  
 6 identified during the disciplinary process); Fix Decl. Ex. P. To the contrary, Roland agrees that  
 7 her email accurately describes her efforts to develop the schedule. Roland Partial SJ Decl. ¶ 3.  
 8 Roland's own words undermine Defendants' position that the schedule was "reasonable."  
 9

10

11 **2. Defendants are not entitled to select any accommodation they "desire."**

12 Defendants wrongly assert that they were entitled to choose for Brzycki whatever  
 13 accommodation they "desire[d]." *See* Defs. Opp. at 9. An employer is entitled to choose the  
 14 mode of accommodation only where the selected accommodation is effective. *See Frisino*, 160  
 15 Wn. App. at 779-80. As discussed above, Roland's schedule was not an effective  
 16 accommodation.

17 In any event, Defendants are not entitled to select an accommodation without first  
 18 undergoing the interactive process. In *Zivkovic v. S. Cal. Edison Co.*, 302 F.3d 1080, 1089-90  
 19 (9th Cir. 2002), for example, the Ninth Circuit vacated the district court's entry of judgment in  
 20 favor of the employer where the employer did not engage with the employee in the interactive  
 21 process, did not explore possible reasonable accommodations, and failed to offer any  
 22 alternative accommodation when it denied the employee's requested accommodation. Here, as  
 23 in *Zivkovic*, Defendants did not engage with Brzycki in developing the schedule, did not  
 24 explore possibilities to address Brzycki's concerns about the schedule, and flatly denied  
 25 Brzycki's request for a lighter patient load on Tuesdays.

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PLAINTIFF'S REPLY IN SUPPORT OF  
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1 In addition, neither of Defendants' cited cases regarding the employer's right to select  
 2 an employee's schedule involve a situation in which the employee protested that the proposed  
 3 accommodation placed unreasonable expectations on the employee for the amount of work to  
 4 be performed. *See* Defs. Opp. at 9. In *Gilmore v. Boeing Company*, No. C16-1617-MJP, 2018  
 5 WL 883875 (W.D. Wash. Feb. 2, 2018), the employee voluntarily transferred from Boeing's  
 6 Tukwila facility (where Boeing had previously accommodated him with a later-starting shift) to  
 7 its Auburn facility. *Id.* at \*2. When the employee requested a later-starting shift in Auburn,  
 8 Boeing informed him that a later shift would not be feasible given the Auburn facility's  
 9 production environment and shift schedule. *Id.* Instead, Boeing advised the employee to  
 10 continue using a previously-offered accommodation of FMLA and personal leave to adjust his  
 11 schedule—an accommodation that Boeing had reviewed with the employee, that the employee  
 12 had agreed to, and that had been successful in enabling the employee to arrive at work on time.  
 13  
 14 *Id.* In *Elkins v. North Seattle Community College*, No. C08-1466RSL, 2009 WL 3698516  
 15 (W.D. Wash. Nov. 3, 2009) the employee asked to change his shift from a 7:30 a.m. to 4:30  
 16 p.m. schedule to an 11:00 a.m. to 7:00 p.m. schedule as an accommodation for his sleep apnea.  
 17  
 18 *Id.* at \* 1. The employer determined that making the requested change in the employee's  
 19 current position would be unworkable because the employee would miss a critical morning  
 20 meeting and would be without supervision after 4:30 p.m. *Id.* Instead, the employer offered the  
 21 employee an alternative position that would accommodate the employee's need for a later start  
 22 time. *Id.* It was in this context that the court held that the employer was not required to provide  
 23 the employee with his preferred accommodation. *Id.* at \*3.  
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 25

26 Here, Brzycki had no objection to the start and end times set forth in Roland's schedule.  
 27  
 28 *See* Fix Decl. Ex. N. Instead, she objected to the unreasonable workload that the schedule

1 imposed. *See id.* Neither *Gilmore* nor *Elkins* supports Defendants' contention that they were  
 2 entitled to impose on Brzycki their chosen schedule and workload over Brzycki's reasonable  
 3 objections.  
 4

5 **B. It was Defendants, not Brzycki, who failed to engage in the interactive process.<sup>4</sup>**

6 After the employee has initiated the interactive process, the employer has a duty to take  
 7 "positive steps" to determine the nature and extent of the disability. *Martini v. Boeing*, 88 Wn.  
 8 App. 442, 457, 945 P.2d 248 (1997) (quoting *Goodman v. Boeing*, 127 Wn.2d 401, 408  
 9 (1995)). The employer's obligation to engage in the interactive process extends beyond the first  
 10 attempt at accommodation and *continues* when the employee asks for a different  
 11 accommodation or where the employer is aware that the accommodation is failing. *See*  
 12 *Humphrey v. Mem'l Hosps. Ass'n*. 239 F.3d 1128, 1138 (9th Cir. 2001).

13 There is no dispute that neither Roland nor anyone else at Harborview sought Brzycki's  
 14 input during the process of developing the twenty-hour schedule. Declaration of Tricia  
 15 O'Donohue (fka Roland) in Support of Defendants' Opposition to Plaintiff's Motion for Partial  
 16 Summary Judgment ("Roland Partial SJ Decl.") (Dkt. # 46) ¶¶ 3-4. There is also no dispute that  
 17 after Brzycki responded to Roland's email with her reasonable concerns that the schedule  
 18 would not be workable, Roland deemed her concerns to be "performance-related" rather than  
 19 related to Brzycki's need for a reasonable accommodation; stated that the schedule was "not up  
 20 for negotiation;" and refused to engage in any further discussion.<sup>5</sup> Roland Partial SJ Decl. ¶ 6.  
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23  
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 25 <sup>4</sup>Brzycki does not, as Defendants imply, allege a stand-alone claim for failure to engage in the interactive process.  
 26 *See* Defs. Opp. at 10-11.

27 <sup>5</sup> Brzycki *did* attempt to speak with Roland about her concerns about the Tuesday clinic schedule after she  
 28 returned to work. *See* Declaration of Marthilde Brzycki in Support of Plaintiff's Opposition to Defendants' Motion  
 for Summary Judgment (Dkt. # 52) ("Brzycki Opp. Decl.") ¶ 46(a). When she did so, Roland threatened her job.  
*Id.*

1 Defendants' own evidence thus establishes their failure to engage in the interactive process to  
 2 identify a reasonable accommodation for Ms. Brzycki.

3 It is disingenuous for Defendants to claim that they had no obligation to engage in the  
 4 interactive process because Brzycki didn't expressly state in her June 30 email that her request  
 5 for a reasonable workload related to her anxiety and other health issues. Absent the background  
 6 of Brzycki's disability and need for accommodation, there would have been no proposal for a  
 7 reduced schedule in the first place. The *entire context* of the June 30 email discussion was  
 8 Sternoff's request for a part-time schedule when Brzycki returned to work from medical leave.  
 9 The very document that contained that request made clear to Defendants that Brzycki suffered  
 10 from "anxiety with panic attacks and elevated blood pressure *associated with work stress*" and  
 11 that Brzycki's anxiety had "*affected her work, sleep, blood pressure, and quality of life.*" Fix  
 12 Decl. Ex. H at UWMB002893 (emphasis added). Defendants were well aware that Brzycki had  
 13 been on medical leave for anxiety, panic attacks, and high blood pressure for over two months  
 14 before Sternoff released Brzycki to return to work part-time. *See* Fix Decl. Exs. F & G.

15 An employee is simply not required to use "magic words" to trigger the employer's  
 16 obligation to engage in the interactive process. To the contrary, it is the *employer* who must  
 17 determine the nature and extent of the disability and the employee's limitations after receiving  
 18 notice of the disability and need for accommodation. *Frisino*, 160 Wn. App. at 780; *see also*  
 19 *Bultemeyer v. Fort Wayne Community Schs.*, 100 F.3d 1281, 1285 (7th Cir. 1996) ("Properly  
 20 participating in the interactive process means that an employer cannot expect an employee to  
 21 read its mind and know that he or she must specifically say 'I want a reasonable  
 22 accommodation,' particularly when the employee has a mental illness."). Defendants cannot  
 23

1 shirk their responsibility to engage in the interactive process on the ground that Brzycki did not  
 2 specifically mention her disability in her June 30 email.  
 3

4 Defendants' assertion that Brzycki was required to "actually work[] the schedule" in  
 5 order to trigger the interactive process is also inapt. *See* Defs. Opp. at 15. An employee need  
 6 not try a proposed accommodation that she *knows* will be unworkable in order to trigger the  
 7 employer's obligation to re-engage in the interactive process. *See Int'l Bhd. of Teamsters v.*  
 8 *United States*, 431 U.S. 324, 366 (1977) ("The law does not require an employee to engage in a  
 9 "futile gesture" before claiming discrimination."). In any event, Defendants' reliance on  
 10 *Frisino* for the contention that it was not required to engage in the interactive process until after  
 11 Brzycki "worked the schedule" is misplaced. *See* Defs. Opp. at 14. *Frisino* was sensitive to  
 12 mold and other airborne irritants in the work environment. *Frisino*, 160 Wn. App. at 780-81.  
 13 The parties had neither agreed to nor recognized any measurable way for to determine whether  
 14 the District's efforts to clean the environment had been successful. *Id.* at 782. Even if the  
 15 cleanup had eliminated all traces of mold, *Frisino*'s symptoms might still have been triggered  
 16 by some other irritant. *Id.* at 781. Under these facts—and where nothing in the record suggested  
 17 that returning to the site would pose an unacceptable health risk—the Court of Appeals  
 18 concluded that a trial and error process in which *Frisino* returned to the work environment was  
 19 necessary to determine whether the employer's cleanup efforts had been effective. *Id.* at 752.  
 20 Here, the parties did not need to engage in a trial and error process in order to determine that  
 21 the proposed schedule would not be workable. To the contrary, Brzycki could readily tell,  
 22 based on her experience preparing for patients, conducting appointments, and completing chart  
 23 notes, that she would not be able to satisfy the demands Roland had set for a five-hour clinic  
 24 day. *See* Brzycki Decl. ¶¶ 5, 21.  
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1       Similarly, Defendants' related assertion that an interactive process was unnecessary  
 2 because Brzycki's request for a reduced patient load was "not medically related to her claimed  
 3 disability but reflected her personal preferences" makes no sense in light of the context of her  
 4 request. *See* Defs. Opp. at 15. *Taylor-Novotny v. Health All. Med. Plans, Inc.*, 772 F.3d 478,  
 5 484, 486 (7th Cir. 2014) is distinguishable because in that case the employer *repeatedly*  
 6 reached out to the employee's health care provider for clarification of the employee's  
 7 limitations. *Id.* 484; *id.* at 486. The employer denied one of the employee's requests because  
 8 even with this good-faith engagement in the interactive process, the employee never identified  
 9 any limitation during the interactive process that the specific accommodation would alleviate.  
 10 Here, it is undisputed that Defendants *never* reached out to Brzycki or to Sternoff to clarify  
 11 Brzycki's limitations either before or after Brzycki identified her concerns about Roland's  
 12 schedule.

15       Finally, Defendants' argument that it was Brzycki, rather than Defendants, who caused  
 16 the interactive process to break down cannot be credited. Brzycki promptly responded to  
 17 Roland's email with concerns about the Tuesday clinic schedule. Roland shut her down,  
 18 informing her in no uncertain terms that the schedule she proposed was "not up for negotiation"  
 19 unless and until Brzycki ran into actual challenges meeting the work expectations. *See* Defs.  
 20 Opp. at 5 ("Balch and Roland were open to making adjustments to the schedule *if Brzycki*  
 21 *actually experienced difficulties or problems once she actually tried working the schedule.*")  
 22 (emphasis added). Defendants' contention that Brzycki should have raised her concerns about  
 23 the schedule with Roland or Francis on July 5 is inconsistent with their assertion *on the*  
 24 *previous page* that requests for adjustments to the schedule were "premature" before Brzycki  
 25 actually "worked the schedule." Compare Defs. Opp. at 15 with Defs. Opp. at 16; *see*  
 26  
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1 *Bultemeyer v. Fort Wayne Community Schs.*, 100 F.3d 1281, 1285 (7th Cir. 1996) (excusing a  
 2 mentally ill plaintiff from requesting reasonable accommodation because “he may have thought  
 3 it was futile to ask, after [his employer] told him he would not receive any more special  
 4 treatment.”).

5 Defendants’ claim that Brzycki failed to engage in the interactive process when she did  
 6 not attend the July 12 meeting with Roland and Kelly Paananen also misses the mark. Defs.  
 7 Opp. at 16.<sup>6</sup> On July 11, Brzycki was unable to meet Roland’s demands. She worked 7.5 hours  
 8 and was left feeling anxious, sick, and “like [she] was falling apart.” Brzycki Decl. ¶ 24. She  
 9 saw her counselor on July 12 and was placed back on medical leave. *Id.* ¶ 25; Fix Decl. Ex. S  
 10 (Reid Stell’s July 12, 2017 Health Care Provider Statement, noting that “all job functions” were  
 11 “precluded” in light of Brzycki’s diagnosis of adjustment disorder with anxiety). The July 12  
 12 meeting was thus too little, too late to address Brzycki’s need for accommodation.  
 13

14 **III. CONCLUSION**

15 For the foregoing reasons, the Court should grant Brzycki’s motion for partial summary  
 16 judgment (Dkt. # 39) and hold, as a matter of law, that Defendants failed to accommodate  
 17 Brzycki’s disability, in violation of the WLAD, in June and July 2017.

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 23     26     <sup>6</sup> Indeed, the meeting’s primary purpose was to follow up on the April 2017 Step C discipline. Roland stated she  
 24     27     scheduled the meeting “to review your final counseling action plan and to discuss areas where you have not met  
 25     28     the expectations outlined in the action plan.” Declaration of Tricia O’Donohue in Support of Defendants’ Motion  
       for Summary Judgment (Dkt. # 29) Ex. M.

1 DATED this 20<sup>th</sup> day of December, 2019.  
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3

4 FRANK FREED SUBIT & THOMAS LLP  
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7 By:/s/ Christie J. Fix  
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PLAINTIFF'S REPLY IN SUPPORT OF  
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NO. 2:18-cv-01582-MJP

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**CERTIFICATE OF SERVICE**

I hereby certify that on December 20, 2019, I electronically filed the foregoing with the Clerk of the Court using the CM/ECF system which will send notification of such filing to all counsel/parties of record. I hereby certify that no other parties are to receive notice.

DATED at Seattle, Washington on this 20<sup>th</sup> day of December, 2019.

/s/Sarah Gunderson  
Sarah Gunderson

PLAINTIFF'S REPLY IN SUPPORT OF  
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SUMMARY JUDGMENT - 13  
NO. 2:18-cv-01582-MJP